



Report of Independent Auditors and
Consolidated Financial Statements

Canine Companions for Independence, Inc.

December 31, 2024 and 2023



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Report of Independent Auditors

The Board of Directors
Canine Companions for Independence, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the consolidated financial statements of Canine Companions for Independence, Inc. (Canine Companions), which comprise the consolidated statements of financial position as of December 31, 2024 and 2023, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of Canine Companions as of December 31, 2024 and 2023, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Canine Companions and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Canine Companions' ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

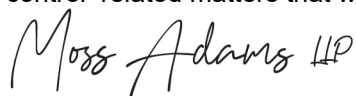
Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Canine Companions' internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Canine Companions' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



Campbell, California

May 23, 2025

Consolidated Financial Statements

Canine Companions for Independence, Inc.
Consolidated Statements of Financial Position
December 31, 2024 and 2023

	2024	2023
ASSETS		
Cash and cash equivalents	\$ 27,119,595	\$ 59,130,073
Pledges receivable, net	770,246	585,078
Accounts receivable	1,015,730	1,437,388
Bequests receivable	1,777,683	2,259,094
Investments, fair value	87,632,891	42,466,610
Investment, equity method	28,494,276	23,620,288
Property, equipment, and improvements, net	62,204,186	55,829,177
Other assets	2,728,038	2,597,796
Operating lease right-of-use assets	808,145	786,652
	\$ 212,550,790	\$ 188,712,156
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued expenses	\$ 2,540,361	\$ 1,358,266
Accrued payroll and related expenses	2,543,094	2,445,703
Gift annuities payable	656,868	637,314
Deferred compensation	46,160	46,160
Operating lease liabilities	846,451	817,825
	6,632,934	5,305,268
NET ASSETS		
Without donor restrictions		
Property, equipment, and improvements	62,204,186	55,829,177
Board designated	16,662,559	38,931,263
Undesignated	97,291,787	53,106,881
	176,158,532	147,867,321
With donor restrictions	29,759,324	35,539,567
Total net assets	205,917,856	183,406,888
Total liabilities and net assets	\$ 212,550,790	\$ 188,712,156

See accompanying notes.

Canine Companions for Independence, Inc.
Consolidated Statements of Activities and Changes in Net Assets
Year Ended December 31, 2024

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT			
Contributions	\$ 16,573,849	\$ 7,966,889	\$ 24,540,738
Contributed nonfinancial assets	379,591	10,000	389,591
Bequests	18,092,237	3,297,863	21,390,100
Change in value of beneficial interests in charitable trust assets	-	124,866	124,866
Net assets released from restrictions	4,587,921	(4,587,921)	-
Total support, net	<u>39,633,598</u>	<u>6,811,697</u>	<u>46,445,295</u>
REVENUE			
Special events (net of direct expenses of \$765,199)	4,440,805	-	4,440,805
Program service revenue	144,636	-	144,636
Net investment income	10,299,281	746,526	11,045,807
Grants from government agencies	-	210,000	210,000
Other income	33,519	278,063	311,582
Total revenue	<u>14,918,241</u>	<u>1,234,589</u>	<u>16,152,830</u>
Total support and revenue	<u>54,551,839</u>	<u>8,046,286</u>	<u>62,598,125</u>
EXPENSES			
Program services			
Breeding and puppy raising	5,614,390	-	5,614,390
Training and client support	16,537,927	-	16,537,927
Public information	5,660,857	-	5,660,857
Veterinary	4,153,983	-	4,153,983
Total program services	<u>31,967,157</u>	<u>-</u>	<u>31,967,157</u>
Support services			
Fundraising	6,342,349	-	6,342,349
General administration	2,136,016	-	2,136,016
Total support services	<u>8,478,365</u>	<u>-</u>	<u>8,478,365</u>
Total expenses	<u>40,445,522</u>	<u>-</u>	<u>40,445,522</u>
CHANGE IN NET ASSETS BEFORE OTHER CHANGES	14,106,317	8,046,286	22,152,603
OTHER CHANGES IN NET ASSETS			
Gain on sale of property, equipment, and improvements	16,468	-	16,468
Net assets released from capital projects	14,168,426	(14,168,426)	-
Capital campaign contributions	-	341,897	341,897
CHANGE IN NET ASSETS	28,291,211	(5,780,243)	22,510,968
NET ASSETS, beginning of year	<u>147,867,321</u>	<u>35,539,567</u>	<u>183,406,888</u>
NET ASSETS, end of year	<u>\$ 176,158,532</u>	<u>\$ 29,759,324</u>	<u>\$ 205,917,856</u>

See accompanying notes.

Canine Companions for Independence, Inc.
Consolidated Statements of Activities and Changes in Net Assets
Year Ended December 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT			
Contributions	\$ 15,349,793	\$ 6,263,560	\$ 21,613,353
Contributed nonfinancial assets	332,516	-	332,516
Bequests	20,106,631	519,047	20,625,678
Change in value of beneficial interests in charitable trust assets	-	101,658	101,658
Net assets released from restrictions	7,369,780	(7,369,780)	-
Total support, net	<u>43,158,720</u>	<u>(485,515)</u>	<u>42,673,205</u>
REVENUE			
Special events (net of direct expenses of \$755,189)	3,923,182	-	3,923,182
Program service revenue	157,947	-	157,947
Net investment income	10,125,525	1,507,203	11,632,728
Grants from government agencies	1,913,550	-	1,913,550
Other income	347,656	-	347,656
Total revenue	<u>16,467,860</u>	<u>1,507,203</u>	<u>17,975,063</u>
Total support and revenue	<u>59,626,580</u>	<u>1,021,688</u>	<u>60,648,268</u>
EXPENSES			
Program services			
Breeding and puppy raising	5,030,229	-	5,030,229
Training and client support	15,412,802	-	15,412,802
Public information	4,868,483	-	4,868,483
Veterinary	3,780,549	-	3,780,549
Total program services	<u>29,092,063</u>	<u>-</u>	<u>29,092,063</u>
Support services			
Fundraising	5,959,710	-	5,959,710
General administration	1,870,107	-	1,870,107
Total support services	<u>7,829,817</u>	<u>-</u>	<u>7,829,817</u>
Total expenses	<u>36,921,880</u>	<u>-</u>	<u>36,921,880</u>
CHANGE IN NET ASSETS BEFORE OTHER CHANGES	22,704,700	1,021,688	23,726,388
OTHER CHANGES IN NET ASSETS			
Gain on sale of property, equipment, and improvements	18,316	-	18,316
Net assets released from capital projects	352,570	(352,570)	-
Capital campaign contributions	-	281,535	281,535
CHANGE IN NET ASSETS	<u>23,075,586</u>	<u>950,653</u>	<u>24,026,239</u>
NET ASSETS, beginning of year	<u>124,791,735</u>	<u>34,588,914</u>	<u>159,380,649</u>
NET ASSETS, end of year	<u>\$ 147,867,321</u>	<u>\$ 35,539,567</u>	<u>\$ 183,406,888</u>

See accompanying notes.

Canine Companions for Independence, Inc.
Consolidated Statements of Functional Expenses
Year Ended December 31, 2024

	2024							
	Program Services				Support Services			
	Breeding and Puppy Raising	Training and Follow-up	Public Information	Veterinary	Subtotal	General Administration	Fund Development	Total
Salaries	\$ 3,202,006	\$ 8,849,040	\$ 2,509,314	\$ 1,261,778	\$ 15,822,138	\$ 1,179,761	\$ 3,426,397	\$ 20,428,296
Payroll taxes	247,489	684,334	191,002	97,095	1,219,920	76,769	260,658	1,557,347
Employee benefits	517,837	1,891,822	424,571	203,786	3,038,016	170,615	624,311	3,832,942
Pension plan contributions	109,100	398,579	89,451	42,935	640,065	35,946	131,533	807,544
Workers compensation insurance	15,717	57,418	12,887	6,185	92,207	5,178	18,948	116,333
Rent	134,619	271,726	69,832	38,401	514,578	560	75,178	590,316
Building maintenance	165,910	595,726	85,139	77,708	924,483	10,846	146,748	1,082,077
Utilities	243,205	446,625	56,625	82,623	829,078	5,508	82,527	917,113
Equipment rental and maintenance	35,089	118,592	16,641	18,886	189,208	6,708	25,558	221,474
Insurance	78,888	308,869	52,142	28,195	468,094	18,815	84,616	571,525
Program and office supplies	447,338	563,823	23,965	707,361	1,742,487	10,057	23,990	1,776,534
Dues and subscriptions	412	1,161	1,684	6,570	9,827	8,870	1,926	20,623
Travel, conventions, and meetings	109,388	347,061	241,767	36,242	734,458	160,882	330,365	1,225,705
Professional services	128,458	296,679	763,992	1,396,447	2,585,576	327,377	354,748	3,267,701
Advertising and marketing	-	-	276,544	-	276,544	20,392	3,623	300,559
Telephone (data and voice communication)	47,796	165,737	34,208	12,944	260,685	9,748	48,659	319,092
Postage and freight	11,481	48,574	169,044	7,607	236,706	3,419	17,544	257,669
Printing and publications	808	244	459,197	225	460,474	226	2,718	463,418
Taxes, licenses, and other expenses	498	1,753	178	2,676	5,105	5,598	193,842	204,545
	<u>5,496,039</u>	<u>15,047,763</u>	<u>5,478,183</u>	<u>4,027,664</u>	<u>30,049,649</u>	<u>2,057,275</u>	<u>5,853,889</u>	<u>37,960,813</u>
Total expenses before depreciation and amortization								
Depreciation and amortization	118,351	1,490,164	182,674	126,319	1,917,508	78,741	488,460	2,484,709
	<u>\$ 5,614,390</u>	<u>\$ 16,537,927</u>	<u>\$ 5,660,857</u>	<u>\$ 4,153,983</u>	<u>\$ 31,967,157</u>	<u>\$ 2,136,016</u>	<u>\$ 6,342,349</u>	<u>\$ 40,445,522</u>
Total expenses								

See accompanying notes.

Canine Companions for Independence, Inc.
Consolidated Statements of Functional Expenses
Year Ended December 31, 2023

	2023							
	Program Services				Subtotal	Support Services		Total
	Breeding and Puppy Raising	Training and Follow-up	Public Information	Veterinary		General Administration	Fund Development	
Salaries	\$ 2,644,944	\$ 8,311,907	\$ 2,155,913	\$ 1,240,333	\$ 14,353,097	\$ 1,097,112	\$ 3,252,898	\$ 18,703,107
Payroll taxes	209,047	651,249	165,419	96,142	1,121,857	69,948	253,868	1,445,673
Employee benefits	438,520	1,599,978	342,602	196,238	2,577,338	124,363	445,423	3,147,124
Pension plan contributions	120,946	441,284	94,492	54,124	710,846	34,300	122,850	867,996
Workers compensation insurance	18,793	68,568	14,682	8,410	110,453	5,330	19,089	134,872
Rent	267,384	233,766	60,593	29,424	591,167	-	69,349	660,516
Building maintenance	123,338	613,000	134,738	52,659	923,735	5,901	172,480	1,102,116
Utilities	137,601	450,760	51,012	31,631	671,004	4,981	75,592	751,577
Equipment rental and maintenance	39,876	123,072	11,904	40,724	215,576	2,424	20,144	238,144
Insurance	68,583	262,837	45,332	24,359	401,111	13,733	62,195	477,039
Program and office supplies	440,843	521,805	18,519	656,276	1,637,443	7,601	25,301	1,670,345
Dues and subscriptions	282	216	748	3,087	4,333	8,761	13,651	26,745
Travel, conventions, and meetings	98,642	257,613	168,828	32,843	557,926	148,908	320,412	1,027,246
Professional services	127,028	256,125	557,571	1,211,263	2,151,987	244,386	574,244	2,970,617
Advertising and marketing	-	-	280,604	-	280,604	21,178	485	302,267
Telephone (data and voice communication)	72,562	243,400	47,445	22,256	385,663	14,382	65,707	465,752
Postage and freight	14,629	52,637	162,082	6,935	236,283	3,540	20,051	259,874
Printing and publications	-	279	423,347	-	423,626	80	1,659	425,365
Taxes, licenses, and other expenses	324	924	-	2,617	3,865	47,032	202,628	253,525
Total expenses before depreciation and amortization	4,823,342	14,089,420	4,735,831	3,709,321	27,357,914	1,853,960	5,718,026	34,929,900
Depreciation and amortization	206,887	1,323,382	132,652	71,228	1,734,149	16,147	241,684	1,991,980
Total expenses	<u>\$ 5,030,229</u>	<u>\$ 15,412,802</u>	<u>\$ 4,868,483</u>	<u>\$ 3,780,549</u>	<u>\$ 29,092,063</u>	<u>\$ 1,870,107</u>	<u>\$ 5,959,710</u>	<u>\$ 36,921,880</u>

See accompanying notes.

Canine Companions for Independence, Inc.
Consolidated Statements of Cash Flows
Years Ended December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	\$ 22,510,968	\$ 24,026,239
Adjustments to reconcile changes in net assets to net cash provided by operating activities		
Depreciation and amortization	2,484,709	1,991,980
Provision for uncollectible receivables	-	26,757
Change in discount of pledge receivables	(6,490)	-
Contributions - capital campaign	(341,897)	(281,535)
Net unrealized and realized gain on investments	(7,056,584)	(8,589,174)
Gain on sales of property, equipment, and improvements	(16,468)	(18,316)
Changes in operating assets and liabilities		
Pledges receivable	(178,678)	2,319,492
Accounts receivable	421,658	1,741,063
Bequests receivable	481,411	1,293,842
Operating lease right-of-use assets	(21,493)	(237,639)
Other assets	(130,241)	(91,200)
Accounts payable and accrued expenses	1,182,095	303,916
Accrued payroll and related expenses	93,097	228,178
Operating lease liabilities	28,626	266,674
Gift annuities payable	19,555	(2,540)
Net cash provided by operating activities	<u>19,470,268</u>	<u>22,977,737</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of investments	(133,912,609)	(1,153,906)
Proceeds from sale of investments	90,928,923	379,853
Acquisitions of property, equipment, and improvements	(8,892,851)	(14,395,370)
Proceeds from sale of property and equipment	49,600	-
Net cash used in investing activities	<u>(51,826,937)</u>	<u>(15,169,423)</u>
CASH FLOWS FROM FINANCING ACTIVITY		
Collections on capital campaign	341,897	281,535
Net cash provided by financing activity	<u>341,897</u>	<u>281,535</u>
NET CHANGES IN CASH AND CASH EQUIVALENTS	(32,014,772)	8,089,849
CASH AND CASH EQUIVALENTS, beginning of year	<u>59,130,073</u>	<u>51,040,224</u>
CASH AND CASH EQUIVALENTS, end of year	<u>\$ 27,115,301</u>	<u>\$ 59,130,073</u>
SUPPLEMENTAL DISCLOSURE OF NONCASH INVESTING AND FINANCING ACTIVITIES		
Donation of nonfinancial asset	<u>\$ 389,591</u>	<u>\$ 332,516</u>

See accompanying notes.

Canine Companions for Independence, Inc.

Notes to Consolidated Financial Statements

Note 1 – Description of the Organization

Canine Companions for Independence, Inc. (the Organization or Canine Companions) is a nonprofit corporation organized to provide highly trained service dogs and ongoing support to individuals with disabilities. Canine Companions dogs and all follow-up services are provided at no cost to Canine Companions clients. Canine Companions operates regional training facilities in the states of California, Ohio, Florida, New York, and Texas. Its national headquarters is located in Santa Rosa, California. In 2023, the Organization also opened a field office in Seattle, Washington. Canine Companions' support comes primarily from donor contributions and bequests.

On April 4, 2024, the Organization established Canine Alert, LLC, (the LLC), a limited liability company organized under the laws of California. The Organization is the sole member of the LLC. The LLC was formed for the purpose of holding intellectual property assets relating to a patented invention to further the charitable mission of the Organization. There was no financial activity during the year ended December 31, 2024.

The following is a description of the programs and services offered by Canine Companions:

Breeding and puppy raising – Since 1975, Canine Companions has developed a proven formula for breeding, raising, and training service dogs. Canine Companions breeds Labrador Retrievers, Golden Retrievers, and a cross of the two to be service dogs.

Volunteer breeder caretakers care for Canine Companions breeder dogs and nurture newborn puppies for eight weeks. In certain instances, Canine Companions manages the birthing and caretaking during these early stages at its facilities in Santa Rosa, California. From ages 8 weeks to 18 months, volunteer puppy raisers care for, provide basic obedience training for, and socialize Canine Companions puppies. When a Canine Companions puppy reaches the age of about 18 months, he or she is returned to one of Canine Companions' regional Centers for professional instruction.

Training and client support – Canine Companions maintains a waiting list of persons desiring placement with a dog. Individuals are screened, interviewed, and selected prior to attending a Team Training class. Leading up to a Team Training class, instructors spend six to nine months teaching the dog to master more than forty commands. Canine Companions instructors train different types of service dogs to best serve our clients:

- **Service dogs** – Partnered with adults, children, and veterans to assist with daily tasks and increase independence by reducing reliance on other people. A service dog can pull their partner in a manual wheelchair, retrieve dropped items, alert an adult who is deaf or hard of hearing to important sounds, or assist a veteran with post-traumatic stress disorder by interrupting anxiety attacks and nightmares.
- **Facility dogs** – Expertly trained dogs that are partnered with a professional facilitator working in a health care, criminal justice, rehabilitation, or education setting. Canine Companions facility dogs are trustworthy in professional environments and are trained in 45 tasks that can be integrated into therapies or services to improve clinical outcomes.

Canine Companions for Independence, Inc.

Notes to Consolidated Financial Statements

The matching of students and canines takes place during an intensive two-week training course where students learn the skills to direct their new service dogs. Students also learn techniques to expand the range of commands to meet their particular needs. In addition, each student must demonstrate the ability to provide for the dog's care and well-being before graduating with a Canine Companions service dog.

After graduation, Canine Companions keeps track of all the teams through follow-up visits and graduate workshops. The main purposes of graduate follow-up visits are to maintain, as well as, enhance the effectiveness of the graduate team's well-being and effectiveness.

Canine Companions has also developed customer service and quality control tools known as graduate seminars. These provide the graduates one- to two-day follow-up training at training centers or in centrally located cities for problem solving and further education to ensure the ongoing success of the service dog team. Canine Companions conducts annual graduate seminars at each of our six training centers and the Seattle field office.

Public information – Canine Companions takes a proactive stance in raising awareness of service dogs and challenges faced by people with disabilities. Canine Companions' efforts have produced many articles in national and regional newspapers, magazines, and newsletters. Canine Companions has worked with national and regional web, radio, and television broadcasts to bring awareness of our program to millions. Additionally, Canine Companions maintains ongoing ad campaigns that include billboards, online, print advertising, and televised public service announcements.

Canine Companions also distributes newsletters, electronic messages, and direct mail packages that educate the general public and provide program updates. Additionally, Canine Companions maintains and regularly updates social media accounts. Canine Companions' web site (www.canine.org) provides information about aspects of its programs and services.

Veterinary – Canine Companions provides health care to all puppies and dogs in professional training. Additionally, Canine Companions provides supplementary veterinary services for puppies and graduate dogs on an as needed basis.

Note 2 – Summary of Significant Accounting Policies

Principles of consolidation – All inter-entity transactions and balances have been eliminated upon consolidation.

Basis of presentation and description of net assets – Canine Companions uses the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP) and reports information regarding its consolidated financial position and activities according to two classes of net assets.

Canine Companions for Independence, Inc. Notes to Consolidated Financial Statements

Net assets without donor restrictions – The portion of net assets that is neither subject to time nor donor-imposed restrictions and may be expended for any purpose in performing the primary objective of Canine Companions. As of December 31, 2024 and 2023, Canine Companions' Board of Directors has designated approximately \$2,100,000 and \$2,000,000, respectively, of net assets without donor restrictions as an endowment for projects in the Southeast Region, \$0 and \$10,000,000, respectively, of net assets without donor restrictions to fund the Canine Health and Wellness Center in Santa Rosa, and approximately \$14,600,000 and \$27,000,000, respectively, of net assets without donor restrictions for general use.

Net assets with donor restrictions – The portion of net assets whose use by Canine Companions is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of Canine Companions. Net assets with donor restrictions also include a portion of net assets consisting of contributions to endowed funds where the donor indicated that a portion of the fund be retained in perpetuity. The accumulation of assets, above historic gift value, in donor-restricted endowed funds is classified as with donor restrictions until appropriated for use based on Canine Companions' spending policy.

Cash and cash equivalents – Canine Companions considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents and not held for investment purposes.

Pledges receivable, net – Contributions and pledges receivable consist of unconditional promises to give. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Discounts are computed using estimated market rates. Amortization of the discount is included in contribution revenue.

Canine Companions uses the allowance method to determine uncollectible pledge receivables. The allowance is based on prior years' experience and management's analysis of specific promises made.

Accounts receivable – Accounts receivable consist of various trade and miscellaneous receivables. Trade receivables include amounts billed to sponsors and affiliates for services provided. Receivables are reported at face value, which approximates fair value, and are not subject to interest. Payments received from sponsors and affiliates are generally applied to the balances identified by the accompanying invoice.

Accounts receivable are reviewed for collectability, and an allowance for credit losses is established when needed. The allowance estimate is derived from a review of the Organization's historical losses based on the ageing of receivables (or other methodology if applicable). This estimate is adjusted for management's assessment of current conditions, reasonable and supportable forecasts regarding future events, and any other factors deemed relevant by the Organization. The Organization believes historical loss information is a reasonable starting point in which to calculate the expected allowance for credit losses as the Organization's customer base has remained constant since the Organization's inception. No allowance was deemed necessary for accounts receivable for the years ended December 31, 2024 and 2023.

Canine Companions for Independence, Inc.

Notes to Consolidated Financial Statements

The Organization writes off receivables when there is information that indicates the debtor is facing significant financial difficulty and there is no possibility of recovery. If any recoveries are made from any accounts previously written off, they will be recognized in income or an offset to credit loss expense in the year of recovery, in accordance with the Organization's accounting policy election.

Bequests receivable – Bequests receivable consist of gifts made by means of wills and trusts for which the donor is deceased and are otherwise considered irrevocable.

Investments – Investments are reported at fair value. Changes in fair values as well as realized gains and losses are reflected in the consolidated statements of activities and changes in net assets. Dividend and interest income are accrued when earned. Investments received through gifts are recorded at estimated fair value at the date of donation.

Fair value of beneficial interest in assets – Canine Companions invests in diversified investment pools offered by the Marin Community Foundation and Community Foundation Sonoma County (collectively referred to as the Community Foundations). The Community Foundations have Canine Companions' investment accounts under its management. Canine Companions' share of the pool is recorded as beneficial interest in assets. The beneficial interest in assets is stated at fair value. The fair value is based on the net asset value of the pooled assets and Canine Companions' ownership interest in the pool. Net asset values are evaluated by the Community Foundations to determine if the values of these investments should be adjusted. Factors considered may include, but are not limited to, estimates of liquidation value, prices of recent transactions in the same or similar funds, current performance, future expectations of the particular investment, and changes in market outlook and the financing environment. Valuations are reviewed at least annually using a variety of qualitative factors to subjectively determine the most appropriate valuation methodologies.

The pools consist of various investments including, but not limited to, cash, public and private equities, global bonds, real assets, and hedge funds. Investments are exposed to various risks such as interest rate, market, liquidity, and credit risks.

Fair value measurements – Canine Companions carries certain assets and liabilities at fair value. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Canine Companions classifies its financial assets and liabilities according to three levels and maximizes the use of observable inputs and minimizes the use of unobservable inputs when measuring fair value.

Level 1 – Quoted market prices (unadjusted) in active markets for identical assets or liabilities that the entity has the ability to access at the measurement date.

Level 2 – Observable inputs other than quoted prices included within Level 1 for the asset or liability, either directly or indirectly.

Level 3 – Unobservable inputs for the asset or liability that are not corroborated by market data.

Canine Companions for Independence, Inc. Notes to Consolidated Financial Statements

Investment held at equity method – On December 28, 2020, the Organization established Canine Companions Charitable Properties, LLC (the LLC), with the Organization as the sole member. The LLC was formed for the purpose of holding certain assets to be used to further the charitable mission of the Organization. The consolidated financial statements reflect the accounts of the Organization and the LLC.

Canine Companions holds an equity method investment in one private corporation that is not traded on stock exchanges and does not have a readily determinable fair value. Valuation is determined based on the percentage of interest held by Canine Companions. The equity method of accounting is used for investments in which Canine Companions' interest is 20% to 50% and is deemed to have significant influence over the investee. Under the equity method, Canine Companions recognizes its proportionate share of net income or loss of the corporation. Dividends paid by the corporation reduce the value of the investment. Canine Companions evaluates the investment for impairment whenever events or changes in circumstance indicate that the carrying value of an asset may not be recoverable. As of December 31, 2024 and 2023, management has concluded that there are no indications of impairment of the equity method investment.

Property, equipment, and improvements – Property, equipment, and improvements are recorded at cost. The cost of maintenance and repairs are charged to expense as incurred. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets. Amortization of leasehold improvements is computed over the lesser of the useful life or the term of the related lease. Estimated useful lives used to compute depreciation and amortization of property, equipment, and improvements are as follows:

Building and improvements	15–40 years
Leasehold improvements	life of lease
Furniture, vehicle, and equipment	5 years

Impairment of long-lived assets – The long-lived assets are reviewed by management for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable through the estimated undiscounted cash flows expected to result from the use and eventual disposition of that asset. Whenever any such impairment exists, an impairment loss will be recognized for the amount by which the carrying value exceeds the fair value. There was no impairment of long-lived assets for the years ended December 31, 2024 and 2023.

Leases – Transactions give rise to leases when Canine Companions receives substantially all of the economic benefits from and has the ability to direct the use of the specified asset. Canine Companions has lessee activity classified as operating leases and is included in the operating lease right-of-use assets (ROU) and operating lease liabilities in the consolidated statements of financial position.

Canine Companions for Independence, Inc. Notes to Consolidated Financial Statements

Operating lease ROU assets represents the right to use an underlying asset for the lease term and operating lease liabilities represent obligations to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized at the commencement date based on the present value of lease payments over the lease term. When discount rates implicit in leases cannot be readily determined, Canine Companions uses an estimated incremental borrowing rate at lease commencement to perform lease classification tests and to measure lease liabilities and ROU assets. Certain optional renewal periods were not included in the determination of the lease liability and ROU asset if management determined it was not reasonably certain that the lease would be extended. Canine Companions has elected not to recognize ROU assets and lease liabilities for leases of terms less than twelve months.

Split interest agreements

Beneficial interests in charitable trust assets – Beneficial interests in charitable trust assets include the estimated fair value of Canine Companions' interest in pooled income funds and charitable remainder trusts. Assets of these trusts are held by independent trustees. The fair values are measured by the estimated present value of the remainder interest using applicable mortality tables and discount rates used to compute the donors' original charitable deduction.

Canine Companions recognizes its remainder interest in the assets received as contribution revenue with donor restrictions in the period in which the assets are received from the donor. Subsequent changes in the estimated fair value are recognized in the consolidated statements of activities and changes in net assets.

Charitable gift annuities – Canine Companions records a gift annuity upon execution of the contract and receipt of the assets. The liability is recorded at the estimated present value of payments using applicable mortality tables and approximate discount rates of 5% to 5.4%.

California Insurance Code (the Code) requires that organizations maintain a reserve fund adequate to meet the future payments under its outstanding charitable gift annuity contracts. In addition, the Code requires that 50% of the reserve fund be invested in specified governmental fixed income investments. As of December 31, 2024 and 2023, Canine Companions had sufficient funds in its reserve fund to meet the Code requirements and those funds were invested in accordance with the Code. Canine Companions is in compliance with all laws and regulations in all states it is registered to issue charitable gifts annuities.

Endowment funds – Canine Companions' reserved funds include donor-restricted endowment funds and funds designated by the Board of Directors to function as semi-endowed funds. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as reserved funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

Canine Companions for Independence, Inc.

Notes to Consolidated Financial Statements

Interpretation of relevant law – The Board of Directors of Canine Companions has interpreted the California enacted version of the Uniform Prudent Management of Institutional Funds Act (CUPMIFA) as requiring the preservation of the fair value of the original gifts as of the date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, Canine Companions classifies as net assets with donor restrictions (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. Amounts are classified as net assets with donor restrictions until Canine Companions' Board of Directors appropriates amounts for expenditure and any purpose restrictions have been met in a manner consistent with the standard of prudence prescribed by CUPMIFA.

In accordance with CUPMIFA, Canine Companions considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) the duration and preservation of the fund, (2) the purposes of Canine Companions and the donor-restricted endowment fund, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of Canine Companions, and (7) the investment policies of Canine Companions.

Funds with deficiencies – From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or CUPMIFA requires Canine Companions to retain as a fund of perpetual duration. At December 31, 2024 and 2023, there were no material deficiencies.

Return objectives and risk parameters – Canine Companions has adopted investment and spending policies for endowment assets that will ultimately provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that Canine Companions must hold in perpetuity as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to exceed the yield of relevant indexes while assuming a moderate level of investment risk. Canine Companions expects its endowment funds, over time, to provide an average rate of return of approximately 6% annually. Actual returns in any given year may vary from this amount.

Strategies employed for achieving objectives – To satisfy its long-term rate-of-return objectives, Canine Companions relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Canine Companions targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy and how the investment objectives relate to spending policy – Except for the board-designated endowment fund related to the Martha McCrary Bequest. The McCrary funds are appropriated based on the annual needs of Canine Companions' Southeast Regional Office and can vary year to year, with a goal of maintaining as much principal as possible. This is consistent with Canine Companions' objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

Canine Companions for Independence, Inc. Notes to Consolidated Financial Statements

Recognition of support-based revenue – Contributions and grants are recognized at their fair value when the donor makes an unconditional promise to give to Canine Companions. Certain contributions are reported as support without donor restrictions when the restriction is met in the same period as the contribution is received. All other donor restricted contributions and grants are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Conditional promises to give – that is, those with a measurable performance or other barrier and a right of return – are not recognized until the conditions on which they depend have been met.

Canine Companions is the beneficiary under various wills and trust agreements, the total realizable amount of which is not presently determinable. Such amounts are recognized in Canine Companions' consolidated financial statements as bequests receivable when clear title is established, and the proceeds are measurable.

Contributed goods and services – Canine Companions recognizes the value of donated items and/or supplies at the fair market value for similar items. Contributions of services are recognized when received if such services (a) enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not donated. Donated goods and services for years ended December 31 included in the consolidated statements of activities and changes in net assets, were as follows:

	<u>2024</u>	<u>2023</u>
Office space	\$ 322,516	\$ 332,516
Professional services	<u>67,075</u>	<u>-</u>
Contributed nonfinancial assets	<u>\$ 389,591</u>	<u>\$ 332,516</u>

Canine Companions received donated office space in the Southwest region which was valued at approximately \$323,000 and \$333,000 as of December 31, 2024 and 2023, respectively. Canine Companions did not monetize any contributed nonfinancial assets.

A substantial number of volunteers have donated significant amounts of time in Canine Companions' program services and fundraising activities. The value of donated volunteer services has not been recognized in the accompanying consolidated financial statements because such volunteer services do not meet the above-mentioned criteria.

During the years ended December 31, 2024 and 2023, Canine Companions participated in various outreach events supported by Canine Companions' staff and by 4,275 and 4,350 volunteers, respectively.

Grants from government agencies – The Organization was eligible for the Rehabilitative Investment Grants for Healing and Transformation (RIGHT) 2.0 Grant. In June, 2024, the Organization received an award of \$210,000 consistent with eligibility criteria outlined in the Budget Act of 2023.

Canine Companions for Independence, Inc. Notes to Consolidated Financial Statements

Functional expenses – The costs of providing program and other activities have been summarized on a functional basis in the consolidated statements of activities and changes in net assets. Accordingly, certain costs have been allocated among program services and supporting services benefited. Such allocations are determined by management on an equitable basis.

Personnel expenses were assigned by each position's departmental classification and, in certain instances, allocated among classifications after considering the functional roles and time spent in those roles.

Occupancy, depreciation, and facilities-related services were allocated based upon estimated departmental usage of building and kennel space weighted by the estimated insured value of building replacement, contents, and equipment costs. Professional services, printing, and information technology were allocated based upon the functions provided or by full-time equivalent staff headcount. Travel, education and awareness, and other expenses were allocated based upon time and effort.

Income taxes – Canine Companions is a tax-exempt organization under the Internal Revenue Code, Section 501(c)(3) and related California code sections. Accordingly, no provision for income taxes on income has been reflected in these consolidated financial statements.

Canine Companions follows the guidance on accounting for uncertainty in income taxes issued by Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 740, *Income Taxes*. As of December 31, 2024 and 2023, management evaluated Canine Companions' tax positions and concluded that Canine Companions had maintained its tax-exempt status and had taken no uncertain tax positions that required adjustment to the consolidated financial statements. Therefore, no provision or liability for income taxes has been included in the consolidated financial statements.

The LLC, as a California organization, is subject to franchise taxes and a fee based on California annual income. For the years ended December 31, 2024 and 2023, the LLC paid \$800 and \$1,600 in taxes and fees.

Use of estimates – The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates based on assumptions. Those estimates affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

Reclassifications – Certain balances in the prior year's footnotes have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements.

Subsequent events – Subsequent events are events or transactions that occur after the consolidated statement of financial position date, but before the consolidated financial statements are available to be issued. Canine Companions recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated statement of financial position including estimates inherent in the process of preparing consolidated financial statements. Canine Companions' consolidated financial statements do not recognize subsequent events that provide additional evidence about conditions that did not exist at the date of the consolidated statement of financial position, but arose after the statement of financial position date before the consolidated financial statements were available to be issued.

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

Canine Companions has evaluated subsequent events through May 23, 2025, which is the date the consolidated financial statements were available to be issued.

Note 3 – Pledges Receivable, Net

Pledges outstanding at December 31 are expected to be collected as follows:

	<u>2024</u>	<u>2023</u>
Pledges receivable in less than one year	\$ 597,500	\$ 311,667
Pledges receivable in one to five years	<u>172,746</u>	<u>273,411</u>
Pledges receivable, net	<u>\$ 770,246</u>	<u>\$ 585,078</u>

Pledges receivable expected to be collected in one to five years are discounted at rates ranging from 3.25% to 8.5%.

Note 4 – Bequests Receivable

Canine Companions is the beneficiary under several wills and trust agreements in which clear title has been established and the proceeds are measurable. As of December 31, 2024 and 2023, the total of these expectancies are approximately \$1,178,000 and \$2,259,000, respectively. Management believes that all bequest expectancies are collectible.

As of December 31, 2024 and 2023, Canine Companions also has various bequests which are in process. However, the amounts to be received are not yet determinable. No value has been recorded on these bequests.

Note 5 – Investments

Investments consist of the following at December 31:

	<u>2024</u>	<u>2023</u>
Cash and cash equivalents	\$ 1,026,024	\$ 2,246,307
Common stock	31,246	101,248
Fixed income	22,280,930	-
Mutual funds	34,838,416	-
Beneficial interest in assets - Marin Community Foundation	18,681,703	30,334,678
Beneficial interest in assets - Community Foundation Sonoma County	<u>10,774,572</u>	<u>9,784,377</u>
Total investments	<u>\$ 87,632,891</u>	<u>\$ 42,466,610</u>

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

Net investment income, including amounts earned on assets at the Community Foundations, consists of the following for the years ended December 31:

	2024	2023
Interest and dividends	2,920,251	\$ 1,339,258
Investment fees	(268,066)	(310,201)
Net realized and unrealized gain	8,393,622	10,603,671
Total net investment income	\$ 11,045,807	\$ 11,632,728

Note 6 – Investments, Equity Method

During 2020, Canine Companions was informed of a bequest consisting of marketable securities and shares of stock in a private corporation (the Stock) that provides internet and telecom services. On December 28, 2020, Canine Companions established the LLC to hold the Stock with Canine Companions as the sole member. In July 2021, the LLC received the Stock that can only be liquidated under certain contingencies according to an existing shareholders' agreement.

Interest was bequeathed to the LLC in 2021 as follows:

	Initial Measurement	Percentage Interest Owned
Private corporation	\$ 19,525,600	28.66%

Financial results for the private corporation from the most recently available audited financial statements dated June 30, 2024, is summarized as follows:

	Private Corporation
Assets	\$ 176,966,000
Liabilities	67,279,000
Equity	109,687,000
Comprehensive income	21,503,000

The value of the equity investment has been adjusted to reflect its proportionate share of comprehensive income or loss and reduced for dividends received during 2024 as follows:

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

Investment, equity method at December 31, 2023			\$ 23,620,288
Increase in valuation	<u>Earnings</u>	<u>Share</u>	
	\$ 21,503,110	28.66%	6,163,458
Net change in value of ownership due to restated Income in 2023			\$ 172,384
Dividends received			
June 2024		\$ 816,918	
November 2024		644,936	
Reduction in valuation due to receipt of dividends			<u>(1,461,854)</u>
Investment, equity method at December 31, 2024			<u>\$ 28,494,276</u>

Note 7 – Fair Value Measurements

The tables below present the balances of assets measured at fair value at December 31 on a recurring basis.

	2024			
	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Investments				
Cash and cash equivalents	\$ 1,026,024	\$ 1,026,024	\$ -	\$ -
Common stock	31,246	31,246	-	-
Fixed income	22,280,930	-	22,280,930	-
Mutual funds	34,838,416	34,838,416	-	-
Beneficial interest in assets	29,456,275	-	-	29,456,275
Total investments	<u>\$ 87,632,891</u>	<u>\$ 35,895,686</u>	<u>\$ 22,280,930</u>	<u>\$ 29,456,275</u>

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

	2023			
	Total	Level 1	Level 2	Level 3
Investments				
Cash and cash equivalents	\$ 2,246,307	\$ 2,246,307	\$ -	\$ -
Common stock	101,248	101,248	-	-
Beneficial interest in assets	40,119,055	-	-	40,119,055
Total investments	\$ 42,466,610	\$ 2,347,555	\$ -	\$ 40,119,055

Level 1 – While Canine Companions believes its valuation methods are appropriate and consistent with those used by other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date. Those estimated values may differ significantly from the values that would have been used had a readily available market for such investments existed, or had such investments been liquidated, and these differences could be material to the financial statements.

Level 2 – Level 2 financial instruments are valued using quotes prices for similar assets or liabilities, quoted prices in markets that are not active, or models using inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – The Marin Community Foundation endowment pool focuses on a long-term strategy designed to protect assets against inflation over time. The target asset allocation is 75% in equity funds and 25% in fixed income. The investments may be redeemed on a daily basis and are subject to restrictions imposed by the Board of Directors at the Marin Community Foundation.

The Community Foundation Sonoma County endowment pool focuses on a long-term strategy designed to protect assets against inflation over time while providing for a steady stream of gains. The target asset allocation of the long-term investment pool, which is designed to minimize cost and reduce volatility, is 85% in a core portfolio which includes passive investments in equity (65%) and fixed income assets (35%) and 15% in a satellite portfolio. The core portfolio consists of investments that track major market indices with minimal tracking error (defined as the deviation of excess return). Additional positions, known as satellites, are added to the portfolio and allow for greater flexibility regarding tracking error. The investments may be redeemed on a daily basis and are subject to restrictions imposed by the Board of Directors at Community Foundation Sonoma County. Level 3 investments purchased in 2024 and 2023 were \$600,000 and \$460,000, respectively.

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

The table below presents information about significant unobservable inputs related to the categories of Level 3 financial assets at December 31, 2024:

	<u>Fair Value</u>	<u>Valuation Technique</u>	<u>Unobservable Inputs</u>
Beneficial interest in assets	\$ 29,456,275	Fair value of the pooled assets and Canine Companions ownership interest	Fair Value of the underlying assets of the investment pool

The table below presents information about significant unobservable inputs related to the categories of Level 3 financial assets at December 31, 2023:

	<u>Fair Value</u>	<u>Valuation Technique</u>	<u>Unobservable Inputs</u>
Beneficial interest in assets	\$ 40,119,055	Fair value of the pooled assets and Canine Companions ownership interest	Fair Value of the underlying assets of the investment pool

Marin Community Foundation and Community Foundation Sonoma County were established as component funds to benefit Canine Companions. The Community Foundations hold both expendable and endowment funds. Expendable funds allow for the grant of income or principal. Endowment funds allow only for grants to Canine Companions of a fixed percentage of historic earnings.

The Community Foundations have variance power in the event that a restriction or condition of a component fund cannot be fulfilled. Per terms of the agreement with Canine Companions, in such a situation, the Community Foundations may make grants from their component funds to organizations that most nearly serve the purposes and objectives for which the funds were established. The agreements between Canine Companions and the Community Foundations may be terminated by either party in accordance with their respective agreements.

Note 8 – Revocable Funds

A fund was established by an outside donor under the administration of Community Foundation Sonoma County, to support the mission and activities of Canine Companions. Fund A is a permanent endowment fund with a balance of approximately \$3,629,000 and \$3,307,000 at December 31, 2024 and 2023, respectively. Distributions from this fund are subject to Community Foundation Sonoma County's endowment spending policy. Fund A is revocable and is not included on the consolidated statements of financial position at December 31, 2024 and 2023. During 2024 and 2023, there were no distributions from Fund A.

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

Note 9 – Property, Equipment, and Improvements, Net

Property, equipment, and improvements, net consisted of the following at December 31:

	<u>2024</u>	<u>2023</u>
Buildings and leasehold improvements	\$ 74,081,061	\$ 51,006,880
Office equipment	4,616,678	2,793,542
Automotive equipment	1,426,012	1,298,954
Software	1,425,851	-
Construction in progress	<u>518,763</u>	<u>18,212,764</u>
	82,068,365	73,312,140
Less accumulated depreciation and amortization	<u>(24,935,627)</u>	<u>(22,554,411)</u>
	57,132,738	50,757,729
Land	<u>5,071,448</u>	<u>5,071,448</u>
Property, equipment, and improvements, net	<u>\$ 62,204,186</u>	<u>\$ 55,829,177</u>

Depreciation and amortization expense totaled approximately \$2,489,000 and \$1,992,000 for 2024 and 2023, respectively. In 2022, the Organization began construction for the Canine Health and Wellness center facility which will house the veterinary, research, and breeding departments. Construction of the facility was completed in November 2024.

Note 10 – Other Assets

Other assets at December 31 consisted of the following:

	<u>2024</u>	<u>2023</u>
Land held for sale	\$ 880,000	\$ 880,000
Split interest agreements	1,180,922	1,114,399
Investments held for deferred compensation plans	46,160	46,160
Other	<u>620,956</u>	<u>557,237</u>
Other assets	<u>\$ 2,728,038</u>	<u>\$ 2,597,796</u>

The land held for sale represents a donation to Canine Companions in accordance with Canine Companions' Gift Acceptance Policy. The land was donated to benefit the Northeast Region for its general operating purposes. Canine Companions has listed the property for sale.

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

Note 11 – Line of Credit

Line of credit – In September 2015, Canine Companions obtained a revolving line of credit (LOC) of \$4,000,000 to finance operations as necessary. Canine Companions renewed the LOC in December 2023. The line has a variable interest rate with a floor rate of 5% per annum and a commitment fee of 0.375% for the term of the loan. The interest rate at December 31, 2024 and 2023, was 5%, and the LOC expires on November 5, 2025. There was no balance outstanding on the LOC as of December 31, 2024 and 2023. There are financial covenants applicable to the LOC.

Note 12 – Net Assets with Donor Restrictions

Net assets with donor restrictions as of December 31 are available for the following purposes or periods:

	<u>2024</u>	<u>2023</u>
Property, equipment, and improvements	\$ 1,652,627	\$ 14,237,418
Split interest agreements and charitable trust assets	1,223,571	1,157,049
Program and time restrictions	11,272,185	6,742,172
Bequests receivable	1,777,683	2,259,094
Donor endowments - corpus and earnings	<u>13,833,258</u>	<u>11,143,834</u>
Net assets with donor restrictions	<u>\$ 29,759,324</u>	<u>\$ 35,539,567</u>

Net assets were released during the years ended December 31 in accordance with the donors' intent or release of time restrictions as follows:

	<u>2024</u>	<u>2023</u>
Program and time restrictions	\$ 3,948,168	\$ 7,037,524
Property, equipment, and improvements	14,168,426	352,570
Bequests receivable	581,411	262,452
Donor endowments - corpus and earnings	<u>58,342</u>	<u>69,804</u>
Total restrictions released	<u>\$ 18,756,347</u>	<u>\$ 7,722,350</u>

Canine Companions for Independence, Inc.
Notes to Consolidated Financial Statements

Note 13 – Endowments

Endowment net asset composition by type of fund as of December 31, 2024 and 2023, were as follows:

	2024		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor restricted			
General use	\$ -	\$ 12,793,716	\$ 12,793,716
Board designated			
Funds available for general use	14,604,695	-	14,604,695
Funds available for general use by the Southeast Region	<u>2,057,864</u>	<u>-</u>	<u>2,057,864</u>
Total	<u>\$ 16,662,559</u>	<u>\$ 12,793,716</u>	<u>\$ 29,456,275</u>
	2023		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor restricted			
General use	\$ -	\$ 11,187,792	\$ 11,187,792
Board designated			
Funds available for general use	26,899,965	-	26,899,965
Funds available for general use by the Southeast Region	<u>2,031,298</u>	<u>-</u>	<u>2,031,298</u>
Total	<u>\$ 28,931,263</u>	<u>\$ 11,187,792</u>	<u>\$ 40,119,055</u>

Changes in endowment net asset for the years ended December 31, 2024 and 2023:

	2024		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 28,931,263	\$ 11,187,792	\$ 40,119,055
Interest and dividends	221,650	278,064	499,714
Investment fees	(136,166)	(99,632)	(235,798)
Contributions received	-	600,000	600,000
Net realized and unrealized gain	<u>1,645,812</u>	<u>910,992</u>	<u>2,556,804</u>
Net investment income	1,731,296	1,689,424	3,420,720
Distributions of cash	<u>(14,000,000)</u>	<u>(83,500)</u>	<u>(14,083,500)</u>
Endowment net assets, end of year	<u>\$ 16,662,559</u>	<u>\$ 12,793,716</u>	<u>\$ 29,456,275</u>

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	2023		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, beginning of year	\$ 25,326,414	\$ 9,274,172	\$ 34,600,586
Interest and dividends	289,788	236,619	526,407
Investment fees	(173,854)	(84,445)	(258,299)
Grants paid	-	(26,300)	(26,300)
Net realized and unrealized gain	<u>3,488,915</u>	<u>1,427,746</u>	<u>4,916,661</u>
Net investment income	3,604,849	1,553,620	5,158,469
Contributions of cash	<u>-</u>	<u>360,000</u>	<u>360,000</u>
Endowment net assets, end of year	<u>\$ 28,931,263</u>	<u>\$ 11,187,792</u>	<u>\$ 40,119,055</u>

Note 14 – Commitments

Canine Companions entered into several lease agreements for its headquarters and regional offices for office space and office equipment, which expire at various times through November 2028, respectively. The equipment leases generally do not contain extension options. There are no residual value guarantees related to the existing leases.

The approximate future minimum lease payments related to these leases are as follows:

<u>Years Ending December 31,</u>	
2025	\$ 295,330
2026	300,467
2027	277,774
2028	<u>115,045</u>
Total	988,616
Less present value discount	<u>(142,165)</u>
Operating lease liabilities	<u>\$ 846,451</u>

Lease expenses are recorded on a straight-line basis over the life of the lease as included in the consolidated statements of activities and changes in net assets. Rent expenses under all operating leases amounted to approximately \$590,000 and \$366,000 for the years ended December 31, 2024 and 2023, respectively. Supplemental cash flow and other information related to leases was as follows:

Lease Term and Discount Rate	
Weighted average remaining lease term	3.33 years
Weighted average discount rate	9.25%

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Canine Companions also leases property for its Southwest Region center under a thirty-year lease ending August 2025. In 2024, Canine Companions exercised the ten-year renewal option to extend the lease through August 2035. This property is leased to Canine Companions rent-free with the agreement that the premises will be used exclusively for the purpose of service dog training and other related purposes.

Note 15 – Availability of Financial Assets and Liquidity

The following table reflects Canine Companions' financial assets reduced by amounts not available for general expenditure within one year. Financial assets are considered unavailable when illiquid or not convertible to cash within one year, held by a trust, or assets held for others.

Canine Companions' financial assets available within one year for general expenditures are as follows at December 31:

	2024	2023
Financial assets at year end		
Cash and cash equivalents	\$ 27,119,595	\$ 59,130,073
Pledges receivable, net	770,246	585,078
Accounts receivable	1,015,730	1,437,388
Bequests receivable	1,777,683	2,259,094
Investments	87,632,891	42,466,610
Total financial assets	118,316,145	105,878,243
Less amounts not available to be used within one year		
Net assets with donor restrictions		
Time or purpose including long-term receivables	13,049,868	9,001,265
Property, equipment, and improvements	1,652,627	14,237,419
Donor endowments - corpus and earnings	13,833,258	11,143,834
Net assets designated by the board - unavailable within one year	16,662,559	28,931,263
Total amounts not available within one year	45,198,312	63,313,781
Financial assets available to meet general expenditures over the next twelve months	\$ 73,117,833	\$ 42,564,462

Canine Companions strives to maintain financial assets to meet 90 days of operating expenses (approximately \$10,111,000). As part of its liquidity plan, excess cash is invested in short-term investments, including money market accounts and certificates of deposit. Canine Companions intends to meet operating expenses during 2025 by utilizing cash and cash equivalents. The Board of Directors can undesignate the board-designated funds and make them available for general operations. Canine Companions also has access to its \$4,000,000 LOC (see Note 11).

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Note 16 – Pension Plan

Canine Companions sponsors a 403(b) defined contribution pension plan that covers all employees who meet certain eligibility requirements. Contributions to the plan by Canine Companions are based on eligible compensation and include elective and matching contributions not to exceed 6% of compensation for 2024. For the years ended December 31, 2024 and 2023, the amount of pension expense was approximately \$808,000 and \$868,000, respectively.

Note 17 – Concentrations of Credit Risk

Canine Companions has identified financial instruments that potentially subject it to credit risk. These financial instruments consist principally of cash, investments, and receivables. Canine Companions invests its excess cash and investments with various financial institutions. These deposits include amounts which, at times, may exceed federally insured limits. The balances held in the financial institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. Balances in the Canine Companions' investment accounts are insured by the Securities Investor Protection Corporation (SIPC). The Agency's investments were fully insured at December 31, 2024. These balances are held at various financial institutions, which management believes have a high credit rating and the ability to return the Organization's deposits on request. If any of the financial institutions with whom Canine Companions does business were to be placed into receivership, the Organization may be unable to access the cash on deposit with such institutions. If the Organization is unable to access its cash and cash equivalents as needed, the financial position and ability to operate the Organization could be adversely affected.

Receivables consist primarily of unsecured amounts due from individuals, trusts, and estates. The credit risk associated with the receivables from individuals is substantially mitigated by the large number of individuals comprising the receivable balance. 11% and 25% of all bequests recognized were related to 1 donor and 2 donors for the years ended December 31, 2024 and 2023, respectively.

Total contributions from board members are approximately \$2,909,000 and \$1,601,000 for the years ended December 31, 2024 and 2023, respectively.

Note 18 – Affiliation Agreement

Baylor Scott & White Health (BSWH) and Canine Companions originally entered into an affiliation and management agreement effective September 30, 2013. The parties cooperated in the development of Canine Companions' South Central Training Center in Irving, Texas, built and owned by BSWH at its sole cost and expense but operated, staffed, and managed by Canine Companions. The new campus, built and owned by BSWH, opened October 2015. The project included dormitory rooms and kennels with the overall objective of developing a campus capable of graduating approximately 60 new service dog teams per year.

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The initial term of the agreement was for 10 years. In consideration of the benefits of affiliation with Canine Companions and Canine Companions' commitment to establishing and operating a whelping center, the Canine Early Development Center (CEDC), near its campus in Santa Rosa, BSWH made a one-time contribution to Canine Companions of \$500,000 intended to fund 50% of the operating costs of the CEDC for its first 3 years, ended June 30, 2019. Besides ensuring the underwriting of the operating costs of the Canine Companions' program in Texas, BSWH also paid Canine Companions a \$470,000 fee per annum beginning January 1, 2014, representing the approximate historical fundraising amount by Canine Companions in Texas. In subsequent years, BSWH was charged an annual management fee not to exceed 7% of the mutually approved annual budget for the Training Center.

BSWH and Canine Companions entered into a new five-year agreement effective July 1, 2022. Under this new agreement, Canine Companions will now be solely responsible for its own fundraising with no further reliance on fundraising support from BSWH.

BSWH shall pay to Canine Companions annual fixed fees as follows, payable in substantially equal monthly installments (and pro-rated for any partial fiscal year):

<u>Fiscal Year</u>	<u>Management Fee</u>
July 1, 2024 - June 30, 2025	\$ 221,000
July 1, 2025 - June 30, 2026	\$ 221,000
July 1, 2026 - June 30, 2027	\$ 221,000

Subject to puppy supply and satisfaction of placement criteria, Canine Companions will seek to place with members of the BSWH community up to 20% of the puppies raised or trained at the facility.

As of December 31, 2024 and 2023, the outstanding receivable under this arrangement is approximately \$66,000 and \$546,000, respectively.

